Registered in England and Wales Registered Number: 00551579

Directors

D.A.R. Berry A.J. Mardell

Secretary

H.S. Cairns

Registered Office

Abbey Road Whitley Coventry CV3 4LF

Contents

Directors' report	1
Income statement and Balance sheet	3
Notes to the financial statements	4

Directors' report for the year ended 31 March 2023

The directors submit the Annual Report and Financial Statements for the year ended 31 March 2023 for The Lanchester Motor Company Limited ("the Company").

Activity

The Company is a wholly owned subsidiary of Jaguar Land Rover Limited. The Company did not trade during either the current or prior financial year.

Review of business

The Company has been dormant as defined in section 1169 of Companies Act 2006 throughout the year and preceding financial year. It is anticipated that the Company will remain dormant for the foreseeable future. Key performance indicators and principal risks are not considered necessary for an understanding of the development, performance or position of the business of the Company.

Dividends

No dividend is proposed (2022: £nil).

Board of Directors

The directors of the Company during the year and since the balance sheet date are as follows:

K.J. Benjamin (Resigned 22 September 2022)D.A.R. Berry (Appointed 22 September 2022)A.J. Mardell

The Company's intermediate parent, Jaguar Land Rover Automotive plc, maintained director's liability insurance for all directors during the financial year.

Strategic Report exemption

The Company has elected not to prepare a strategic report. The Company qualifies as small and as such has taken advantage of the exemption available under section 414A of the Companies Act 2006 with regard to including a Strategic report.

Going Concern

The directors have considered the going concern position of the Company at 31 March 2023 and the projected cash flows and financial performance of the Company for at least 12 months from the date of approval of these financial statements. The directors consider, after making appropriate enquiries and taking into consideration the current dormant status of the Company, that the Company has adequate resources to continue in operation as a going concern for the foreseeable future. Accordingly, the directors continue to adopt the going concern basis in preparing these financial statements.

The Lanchester Motor Company Limited

Annual Report and Financial Statements for the year ended 31 March 2023

Directors' report for the year ended 31 March 2023 (continued)

Statements of directors' responsibility in respect of the Directors' report and the financial statements

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Under Company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and

• use the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable the directors to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

Auditors

For the year ended 31 March 2023 the Company was entitled to exemption from audit under section 480 of the Companies Act 2006.

The members have not required the Company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of the accounts.

By order of the Board,

H.S. Cairns Company Secretary 23 May 2023

Income statement for the year ended 31 March 2023

During the year ended 31 March 2023 and the preceding financial year, the Company did not trade, received no income and incurred no expenditure. Consequently, the Company has made neither a profit nor a loss and has no recognised gains or losses.

Balance sheet as at 31 March 2023

	Note	2023 £	2022 £
Current assets			
Amounts owed by immediate parent company		101	101
Net assets		101	101
Capital and reserves			
Called-up share capital	3	100	100
Profit and loss account	4	1	1
Total shareholder's funds		101	101

Audit Exemption Statement:

a) For the year ended 31 March 2023 the Company was entitled to exemption from audit under section 480 of the Companies Act 2006 relating to dormant companies.

Directors' Responsibilities:

- a) The members have not required the Company to obtain an audit of its accounts for the year ended 31 March 2023 in accordance with section 476 of the Companies Act 2006.
- b) The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of the accounts.

These accounts have been prepared in accordance with all provisions applicable to companies subject to the small companies regime.

The financial statements on pages 3 and 4 were approved by the Board of Directors on 23 May 2023 and were signed on its behalf by:

D.A.R. Berry Director

Registered Number: 00551579

Notes to the financial statements for the year ended 31 March 2023

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Company's financial statements.

Basis of accounting

The Company's financial statements have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006.

Cash flow statement

The Company is exempt from the requirements of FRS 102 sections 1.11 and 1.12 to prepare a cash flow statement as it is a wholly owned subsidary undertaking of Jaguar Land Rover Automotive plc and its cash flows are included within the consolidated cash flow statement of that company.

2 Directors' emoluments

There are no employees other than the directors and they received no remuneration for their services to the Company during the year ended 31 March 2023 (31 March 2022: £nil).

3 Called up share capital

		2023 £	2022 £
	100 allotted, called up and fully paid ordinary shares of £1 each (2022: 100)	100	100
4	Profit and loss account	2023	2022
		£	£
	As at 31 March	1	1

5 Related party transactions

The Company's related parties principally consist of Tata Sons Limited, subsidiaries and joint ventures of Tata Sons Limited, which includes Tata Motors Limited (the ultimate parent company) and subsidiaries, associates and joint ventures of Tata Motors Limited. The Company did not enter into any transactions with these related parties during the year and only has the amount due from its immediate parent undertaking as receivable as at 31 March 2023 and 31 March 2022.

6 Immediate and ultimate parent undertaking and controlling party

The immediate parent undertaking as at 31 March 2023 was Jaguar Land Rover Limited by virtue of its 100% holding in the ordinary share capital of the Company.

The ultimate parent undertaking and controlling party is Tata Motors Limited, a company incorporated in Mumbai, India, which is the parent undertaking of the largest group to consolidate these financial statements. The smallest group to consolidate these financial statements is headed by Jaguar Land Rover Automotive plc.

Copies of the annual report of Tata Motors Limited can be obtained from the Company Secretary, Tata Motors Limited, Bombay House, 24, Homi Mody Street, Mumbai - 400001, India. Copies of the Jaguar Land Rover Automotive plc consolidated financial statements can be obtained from the Company's registered office.